

『問題解決之「研究方法(Research Methods for Problems- Solving)」』 「台北大學」冬令營

各位老師、同學們大家好!

為提昇台北大學之研究能量與畢業學生工作能力，本校校友講座教授曾國雄親自開授『問題解決之「研究方法」(Research Methods for Problems- Solving)」冬令營(曾國雄講座教授亦為交通大學終身講座教授，第四屆國家講座、國科會傑出獎三次、國科會特約研究員兩次、暨國科會傑出特約研究員，MCDM Edgeworth-Pareto Award 等獎)；參加對象為開放校內外有意願「奠定研究基礎」之教師與碩博士班研究生(含大學部三四年級特優培育學生)為原則。課程之初會將『「問題解決(Problems-Solving)」之傳統至最新及未來可能發展的「研究方法(Research Methods)」』以及『如何投稿 SSCI/SCI 論文之技巧與要點』加以深入淺出的介紹，及其他相關基礎課程之教學分享，爾後本研究團隊教師及助理群協助【個案討論】或【計算方法】或【軟體操作】等方式，針對各研究方法進行深入探討與實例操作，並以實例說明(如以曾國雄教授實際在 SSCI/SCI 期刊刊出之論文為例)，以帶動台灣學術研究風氣與提昇研究能量。新觀念與新趨勢(New concepts and new trends)之研究方法一開始可能不能馬上聽得懂，不必擔心，不用怕，還是聽下去，多聽幾次！自然就會了！本研究群會在課堂中分享新的議題，而課堂中所分享的議題可以做為文章撰寫的「故事」，找題目實作(邊作邊學，個案分析為以【「故事個案(Story Case)」+「解決問題之研究方法」→結果表達(含「寫作的技巧(Writing Skill)」與「講的技巧(Speech Skill)」)，重點在於基本邏輯之思考與推理】)，並實作，試著投稿，就會有 SSCI/SCI 的研究成果產出，且可提昇工作與就業之能力；如果欲達到此研究能量之成果，「天下沒有白吃的午餐」，只要耐心學習，一步一步的達成，相信成果必能「事半功百倍」。有了成果，科技部(原國科會)計畫申請案之通過，就順理成章。

「台北大學」冬令營

◎『問題解決之「研究方法」』開課地點：台北大學公共事務學院六樓 630 教室

◎『問題解決之「研究方法」』課程開課時間如下：

時間	1 月 19 日 (星期一)	1 月 21 日 (星期三)	1 月 26 日 (星期一)	1 月 29 日 (星期四)	2 月 2 日 (星期一)	2 月 5 日 (星期四)	2 月 9 日 (星期一)	2 月 12 日 (星期四)
下午	13:00~16:00	13:00~16:00	13:00~16:00	13:00~16:00	13:00~16:00	13:00~16:00	13:00~16:00	13:00~16:00

◎『問題解決之「研究方法」』開課時間與地點：

星期一下午 13:00pm~16:00pm

開課地點：台北大學公共事務學院六樓 630 教室，新北市三峽區大學路 151 號

協助教師：劉建浩教授，黃啟祐教授，沈高毅博士，盧明滄博士，莊彥清博士研究生，黃三麟博士研究生，陳建宇博士候選人，黃冠維博士候選人，王榮葳碩士研究生

助教

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欲參加者請在 2014 年 1 月 16 日(五)前只需回傳下列報名表即可，以便統計，感謝您的協助。

報名表	
姓名	
級職	
聯絡電話	
學校及系所 或公司(機關)	
E-Mail	

# Google Scholar

Gwo-Hshiung Tzeng

Distinguished Chair Professor

Research methods for problems-solving: Data Analysis (crisp sets, fuzzy set theory, rough set theory -> statistics and multivariate analysis, evolutionary computation, soft computing, etc.), multiple criteria decision making (MADM and MODM), and so on for applications in the real world problems

Citation indices

[Citations](#)

[h-index](#)

[i10-index](#)

All

14091

63

180

Since 2010

10218

53

158

Citations to my articles

January 10, 2015:

2009 (1057 times),

2010 (1279 times),

2011 (1710 times),

2012 (2180 times),

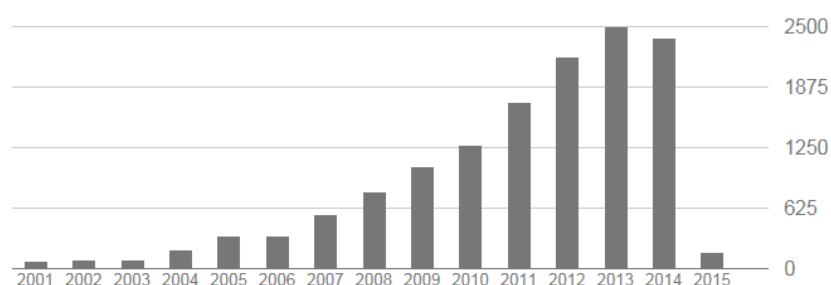
2013 (2490 times),

2014 (2387 times),

2015 (164 times).

<http://scholar.google.com/citations?user=ZRXOrvQAAAAJ&hl=en>

Citations per year



<http://scholar.google.com/citations?user=ZRXOrvQAAAAJ&hl=en>, <http://ghtzeng.weebly.com/>

## Two New Books, Gwo-Hshiung Tzeng

New Concepts and Trends of MCDM for Tomorrow in Solving Actual Problems

### Multiple Attribute Decision Making: Methods and Applications

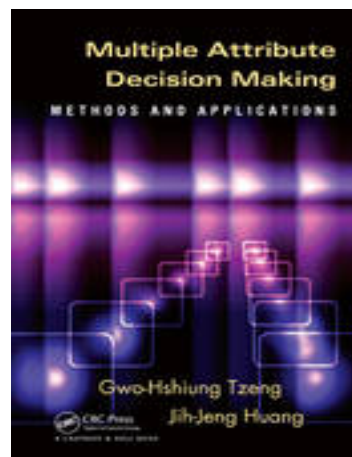
By Gwo-Hshiung Tzeng & Jih-Jeng Huang (2011), CRC Press, Taylor & Francis Group, A Chapman & Hall Book.

#### Part I Concepts and Theory of MADM

Analytic Hierarchy Process; Analytic Network Process and Fuzzy Analytic Network Process; Simple Additive Weighting Method; TOPSIS and VIKOR; ELECTRE Method; PROMETHEE Method; Gray Relational Model; Fuzzy Integral Technique; Rough Sets; Structural Model (Interpretive Structural Modeling (ISM) Method, DEMATEL Method, Fuzzy Cognition Maps).

#### Part II Applications of MADM

AHP: An Application; VIKOR Technique with Applications Based on DEMATEL and ANP; TOPSIS and VIKOR: An Application; ELECTRE: An Application; PROMETHEE: An Application; Fuzzy Integral and Gray Relation: An Application; Fuzzy Integral: An Application; Rough Sets: An Application.



### Fuzzy Multiple Objective Decision Making

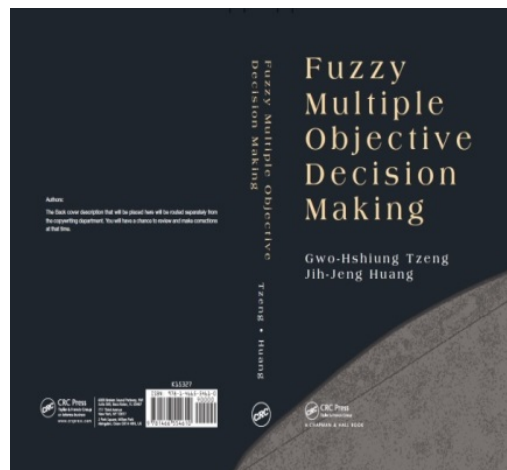
By Gwo-Hshiung Tzeng & Jih-Jeng Huang (2013), CRC Press, Taylor & Francis Group, A Chapman & Hall Book.

#### Section I Concepts and Theory of Multi-Objective Decision Making

Multi-Objective Evolutionary Algorithms; Goal Programming; Compromise Solution and TOPSIS; De Novo Programming and Changeable Parameters (including Decision Space and Objective Space, called Changeable Spaces); Multi-Stage Programming; Multi-Level Multi-Objective Programming; Data Envelopment Analysis.

#### Section II Applications of Multi-Objective Decision Making

Motivation and Resource Allocation for Strategic Alliances; Choosing Best



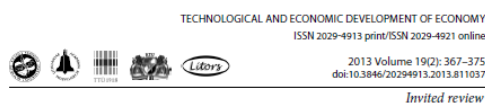
Alliance Partners and Allocating Optimal Alliance Resources Using Fuzzy Multi-Objective Dummy Programming Model; Multi-Objective Planning for Supply Chain Production and Distribution Mode: Bicycle Manufacturer; Fuzzy interdependent Multi-Objective Programming; Novel Algorithm for Uncertain Portfolio Selection; Multi-objective Optimal Planning for Designing Relief Delivery Systems; Comparative Productivity Efficiency for Global Telecoms; Fuzzy Multiple Objective Programming in Interval Piecewise Regression Model.

Liou, James J.H. and Tzeng, G.H. (Corresponding author) (2012), Comments on "Multiple criteria decision making (MCDM) methods in economics: An overview", *Technological and Economic Development of Economy*, 18(4), 672-695.

**Abstract.** This paper offers comments on a previously published paper, titled "Multiple criteria decision making (MCDM) methods in economics: an overview," by Zavadskas and Turskis (2011). The paper's authors made great efforts to summarize MCDM methods but may have failed to consider several important new concepts and trends in the MCDM field for solving actual problems. **First**, the traditional model assumes the criteria are independently and hierarchically structured; however, in reality, problems are often characterized by interdependent criteria and dimensions and may even exhibit feedback-like effects. **Second**, relatively good solutions from the existing alternatives are replaced by aspiration levels to fit today's competitive markets. **Third**, the emphasis in the field has shifted from ranking and selection when determining the most preferable approaches to performance improvement of existing methods. **Fourth**, information fusion techniques, including the fuzzy integral method, have been developed to aggregate the performances. **Finally**, the original fixed resources in multi-objective programming are divided such that both decision and objective spaces are changeable. In this paper, we add new concepts and provide comments that could be thought of as an attempt to complete the original paper.

## Basic New Concepts and Trends of Two New Books for Tomorrow

The basic concept of changeable spaces for achieving aspiration level



### NEW CONCEPTS AND TRENDS OF MCDM FOR TOMORROW – IN HONOR OF PROFESSOR GWO-HSHIUNG TZENG ON THE OCCASION OF HIS 70<sup>th</sup> BIRTHDAY

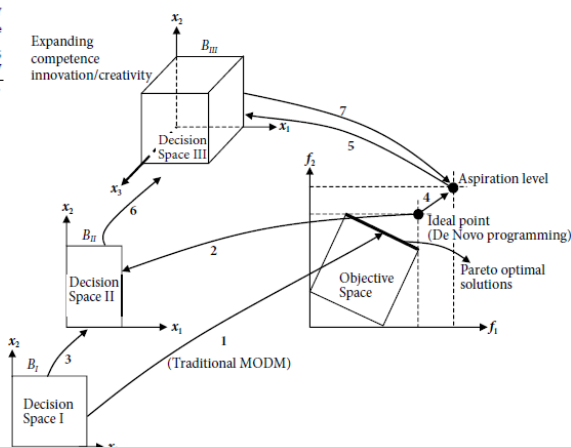
James J. H. LIOU

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**Abstract.** This article introduces several new concepts and trends in multiple criteria decision making (MCDM) for solving actual problems, as proposed by Professor Gwo-Hshiung Tzeng. These new concepts are as follows: (1) interdependency in real-world problems; (2) replacing the relative good solution from the existing alternatives using aspiration levels; (3) shifting from ranking and selection to performance improvement; (4) information fusion/aggregation; and (5) changeable decision spaces. To honor Prof. Tzeng's contribution in the MCDM field and to commemorate his 70<sup>th</sup> birthday, this article also highlights his research career in MCDM and some publication list in the past 10 years.

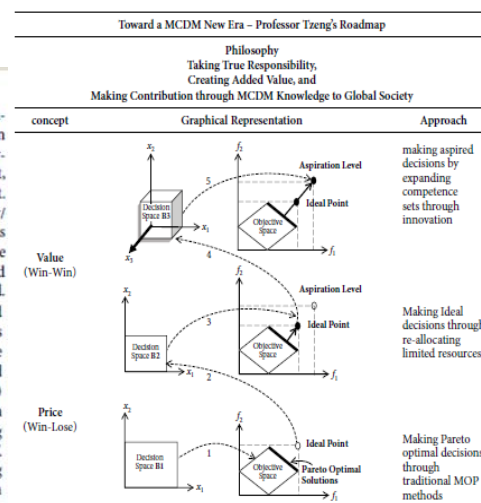
**Keywords:** MCDM, MADM, MODM, DEMATEL, DANP, VIKOR, Changeable space, Aspiration level.

Reference to this paper should be made as follows: Liou, J. J. H. 2013. New concepts and trends of MCDM for tomorrow – in honor of Professor Gwo-Hshiung Tzeng on the occasion of his 70<sup>th</sup> birthday, *Technological and Economic Development of Economy* 19(2): 367–375.



### 1. New trends and concepts in MCDM

Over the past two decades, the development of information technology (IT) has been characterized by a series of positive, but temporary, shocks. The alternate perspective is that IT in Internet communication has produced a fundamental change in the world, leading to a permanent improvement in fast growth-change prospects such as telephone, telegraph, Internet, smart phone, i-phone, i-pad, cloud computing, business, economy, society, and government. What are the prospects for future trends? Which problems will be solved regarding user/customer/societal needs in marketing situations, and how can overall problems in dimensions and criteria be resolved using aspiration levels? The traditional MCDM field ignored some important new concepts and trends and needed several assumptions to solve real-world problems. Therefore, Prof. Tzeng proposed some new concepts for facing tomorrow's world. First, the traditional model assumes that the criteria in value-creation are independent and hierarchical in structure; however, criteria are often interdependent in real-world problems because 'Some statistics and economics assumptions are unrealistic in the real world'. The Decision Making Trial and Evaluation Laboratory (DEMATEL) technique is an effective tool to find the interrelationship matrix and building an influential network relation map (INRM) for solving relationship problems in the real world. Second, the relatively good solution from existing alternatives is replaced by aspiration levels to avoid "Choosing the best among inferior options/alternatives", i.e. "Picking the best apple among a barrel of rotten apples". Third, the emphasis in the field has shifted from ranking and selection when determining the most preferable approaches to performance improvement of existing methods based on INRM because "we need a systematic approach to problem-solving; instead of addressing the



## Some listing important papers

- Liou, James J.H. and Tzeng, G.H. (2012), Comments on "Multiple criteria decision making (MCDM) methods in economics: An overview", *Technological and Economic Development of Economy*, 18(4), 672-695 (SSCI, IF: 5.605, 2011; IF: 3.235, 2012). \



- Peng, K.H., Tzeng, G.H. (2013), A hybrid dynamic MADM model for problems-improvement in economics and business, *Technological and Economic Development of Economy*, 19(4), 638–660 (SSCI, IF: 5.605, 2011; IF: 3.235, 2012).
- Liou, James J.H., Chuang, Y.C., Tzeng, G.H. (2013), “A fuzzy integral-based model for supplier evaluation and improvement, *Information Sciences*, 266, 199–217 (Impact factor: 3.643, 5-Year Impact Factor: 3.676, 2012).
- Huang, J.J., Tzeng, G.H. (2014), New thinking of multi-objective programming with changeable space - In search of excellence, *Technological and Economic Development of Economy*, 20(2), 242-261. (SSCI, IF: 5.605, 2011; IF: 3.235, 2012).  
Doi:10.3846/20294913.2013.860931
- Liou, James J.H. (2013), New concepts and trends of MCDM for tomorrow – in honor of Professor Gwo-Hshiung Tzeng on the occasion of his 70th birthday, *Technological and Economic Development of Economy*, 19(2), 367–375 (SSCI, IF: 5.605, 2011; IF: 3.235, 2012).

曾國雄講座教授近年來對“New Concepts and Trends of New Hybrid MCDM model for Tomorrow”研究成果之貢獻與特色可歸納如下六項：

- (1) 為避免『經濟與統計脫離現實(Economics and Statistics are unrealistic in the real world)』之問題，曾國雄教授帶領該研究團隊，走向以邏輯思考與推理之「約略集合理論(Rough Set Theory, RST)為基礎，建構大數據(Big data)之核心屬性(Core attributes)的 If-then 規則，進而更以「支配性為基礎之約略集合法(dominance-based rough set approach, DRSA)之 Flow graph 結合本研究團隊強項之 DEMATEL technique 建構因果影響關係之 If-then 規則」，此能使決策者或使用易於瞭解與掌握問題的因果影響關係；又可結合「新混合式多屬性決策模型(New Hybrid MADM model)，更可以有效提供決策者處理解決「實際問題之改善(real problem improvement)」；
- (2) 傳統模型假設評估之面向與準則皆為獨立性階層結構(independence and hierarchy in structure)，但在實際問題上評估面向與準則時常存在是關聯性(interdependence)並非獨立性，因為現今之「統計學與經濟學有一些假設(如獨立性或線性)是不符合實際問題(unrealistic in the real world)」。DEMATEL (Decision Making Trial and Evaluation Laboratory)技法可找出影響關聯性矩陣(influence relation matrix)，以建構「影響網路關聯圖(influential network relation map, called “INRM”)」的有效工具，並可利用影響關聯性矩陣藉用 Saaty ANP 的基本觀念求出「影響權重(influential weights)」，此吾人將此稱之為 DANP (DEMATEL-based ANP)」，並可以此之影響權重作各評估準則績效值之整合；
- (3) 由「渴望水準(aspiration levels)」來替代傳統以現有方案中的相對最佳解(max-min)作為評估方案排序與選擇的基準，即可避免如同「由一堆爛蘋果中找出一個相對最好的蘋果(Pick the best apple among a barrel of rotten apples)」(Simon incorporated the basic concept of the “aspiration level” in his work, 在 1978 年獲得「經濟學諾貝爾獎 (Nobel Prize in Economics))；
- (4) 基於 Simon「渴望水準(aspiration levels)」的觀念，在吾人 MADM 之評估面，決策者或經營者最關心之問題，如何有系統性地根據 INRM「改善(improvement)」解決他的方案問題(即找出執行時可達到「渴望水準(aspiration levels)」的可行方案)，比起在許多爛方案中作排序與選擇(Ranking and Section)，由此些爛方案中選出相對最好的方案作為執行更為重要(根據 INRM 之有系統之改善可避免「腳痛醫頭，頭痛頭」的問題解決方式)；
- (5) Kahneman and Tversky (Kahneman 在 2002 年獲得「經濟學諾貝爾獎(Nobel Prize in Economics)，他們在 1960 年代消費者對產品多屬性價值偏好選擇與傳統加法型多屬性效用模式的許多研究終，結果幾乎都與實際問題不一致，當時他們誤以為人的偏好選擇有問題；直至 1974 年 Sugeno 在日本東京工業大學完成「模糊積分之理論與其應用(Theory of fuzzy integrals and its applications)」之博士論文(Sugeno M. (1974). Theory of fuzzy integrals and its applications. Doctoral thesis, Tokyo Institute of Technology, Japan)，此即為「非加法型(Non-additive)」或稱之為「超加法型(Super-additive)」之多屬性價值函數(value function)整合的模型；於是 Kahneman 於 1978 年提出「展望理論(Prospect theory)」；
- (6) 吾人可由前五項有系統地整體性找到達到「渴望水準(aspiration levels)」之問題解決的思考方式及其執行的策略，可如何執行呢？古典 MODM (Multiple Objectives Decision Making)規劃方法的思考方式，設定基於當時的固定條件或資源(fixed conditions or resources，此稱之為「決策空間(Decision Space)下，如何在固定可行空間(fixed feasible region，此稱之為「決策空間(Objective Space)」找到 Pareto 最適解(Pareto optimal solutions)。此吾人提出一種「可變間 MODM 規劃模型」的新思考方式(A new thinking of “MODM models with changeable

spaces”)，此能協助決策者獲取贏贏之規劃或設計，並能達到比傳統追求 Pareto 最適解或 De Novo 的理想解還要更好 (Changeable spaces programming can help decision-makers reach a win-win for planning/designing and achieve the desired point (aspiration level), which is better than pursuing the Pareto optimal solutions or ideal point)。

## A. Two New Books

### 2011

**Tzeng, G.H.**, and Huang, J.J. (2011). **Multiple Attribute Decision Making: Methods and Applications**, CRC Press, Taylor & Francis Group, Chapman & Hall Book.

### 2013

**Tzeng, G.H.**, and Huang, J.J. (2013). **Fuzzy Multiple Objective Decision Making**, CRC Press, Taylor & Francis Group, Chapman & Hall Book.

## B. Referred Papers (3 years: 2012, 2013, 2014)

### 2015

Betty Chang, Chin Kuo, Chih-Hung Wu, **Gwo-Hshiung Tzeng** (2015). Using fuzzy analytic network process to assess the risks in enterprise resource planning system implementation, *Applied Soft Computing*, 28 (2015) 196–207 (SCI, **IF: 2.679**, 5-Year Impact Factor: **2.970**).

Liou, James J.H.; Tamosaitiene, Jolanta; Zavadskas, Edmundas; **Tzeng, Gwo-Hshiung** (2015). A new hybrid COPRAS-G MADM model for improving and selecting suppliers in green supply chain management, *International Journal of Production Research*, Acceptance of revised paper ID TPRS-2014-IJPR-1730.R1. (**SCI/SSCI, 2013 Impact Factor: 1.323**)

C.W. Tsui, **G.H. Tzeng**, U.P. Wen (2015). [A hybrid MCDM approach for improving the performance of green suppliers in the TFT-LCD industry](#), *International Journal of Production Research*, 1-19, in press. DOI: 10.1080/00207543.2014.935829 (**SCI/SSCI, 2013 Impact Factor: 1.323**)

Kao-Yi Shen, and **Gwo-Hshiung Tzeng** (2015). Fuzzy Inference Enhanced VC-DRSA Model for Technical Analysis: Investment Decision Aid, *International Journal of Fuzzy Systems* (iFUZZY 2014 special session issue), Accepted, December 13, 2014 (SCI, **2013 Impact factor: 1.51**, 5-year impact: **1.19**).

Shu-Kung Hu, **Gwo-Hshiung Tzeng**, Ming-Tsang Lu (2015). Improving mobile commerce adoption using a new hybrid fuzzy MADM model, *International Journal of Fuzzy Systems* (iFUZZY 2014 special session issue), Accepted, December 13, 2014 (SCI, **2013 Impact factor: 1.51**, 5-year impact: **1.19**).

### 2014

Kao-Yi Shen and **Gwo-Hshiung Tzeng** (Corresponding author) (2014). Combining DRSA decision-rules with FCA-based DANP evaluation for financial performance improvements, *Technological and Economic Development of Economy*, Accepted, Nov. 15, 2014 (SSCI, **IF: 5.605**, 2011; **IF: 3.235**, 2012; **IF: 2.818**, 2013).

Shu-Kung Hu, Ming-Tsang Lu, **Gwo-Hshiung Tzeng** (Corresponding author) (2014) Exploring smart phone improvements based on a hybrid MCDM model, *Expert Systems With Applications*, Volume 41, Issue 9, July 2014, Pages 4401-4413 (SCI, **IF: 1.854**, 2.339 (5-years, **2012**)).

Chih-Hung Wu\*, Yi-Lin Tzeng, Bor-Chen Kuo, **Gwo-Hshiung Tzeng** (2014), [Affective Computing Techniques for Developing a Human Affective Norm Recognition System for U-learning Systems](#), *International Journal of Mobile Learning and Organisation* (IJMLO), 8(1): 50-66.

Jih-Jeng Huang, **Gwo-Hshiung Tzeng** (2014), New thinking of multi-objective programming with changeable spaces - In search of excellence, *Technological and Economic Development of Economy*, 20(2): 242–261 (SSCI, **IF: 5.605**, 2011; **IF: 3.235**, 2012).

Kao-Yi Shen, Min-Ren Yan, and **Gwo-Hshiung Tzeng** (Corresponding author) (2014), [Combining VIKOR-DANP model for glamor stock selection and stock performance improvement](#), *Knowledge-Based Systems*, Volume 58, March 2014, Pages 86-97 (SCI, **IF: 4.104**, 3.371 (5-years, **2012**)).

James J.H. Liou, Yen-Ching Chuang, **Gwo-Hshiung Tzeng** (Corresponding author) (2014) [A fuzzy integral-based](#)

- [model for supplier evaluation and improvement](#). *Information Sciences*, [Volume 266](#), 10 May 2014, Pages 199–217 (SCI, Impact factor: **3.643**, 5-Year Impact Factor: **3.676**, 2012; SNIP: **3.425**, 2013).
- Yu-Chien Ko, Hamido Fujita, **Gwo-Hshiung Tzeng** (2014), [A simple utility function with the rules-verified weights for analyzing the top competitiveness of WCY 2012](#), *Knowledge-Based Systems*, Volume 58, March 2014, Pages 58-65 (SCI, IF: **4.104**, 3.371 (5-years, 2012)).
- Wan-Yu Chiu, **Gwo-Hshiung Tzeng**, Han-Lin Li (2014). Developing e-store marketing strategies to satisfy customers' needs using a new hybrid grey relational model, *International Journal of Information Technology & Decision Making*, Vol. 13, No. 2 (2014) 231–261 (SCI, 2013 Impact Factor: **1.890**).
- Fu-Kwun Wang, Chen-Hsoun Hsu, and **Gwo-Hshiung Tzeng** (2014). Applying a Hybrid MCDM Model for Six Sigma Project Selection, *Mathematical Problems in Engineering* (Accepted, SCI, impact factor: **1.383**).
- Fu-Hsiang Chen, Gwo-Hshiung Tzeng** (2015). Probing Organization Performance Using a new Hybrid Dynamic MCDM Method Based on the Balanced Scorecard Approach, *Journal of Testing and Evaluation*, 43(4): 1-14 (SSCI, IF: **0.384**, 2013).
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